

Submission System Transitions: Editor Experiences

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This session was moderated by Shari Leventhal from the American Society of Nephrology and included presentations from Ruth Isaacson, Managing Editor of Genetics Society of America; Lindsey Topp, former Managing Editor of the American College of Gastroenterology and current manager of MCAT Publications, Technical Writing, and Editorial Projects at the Association of American Medical Colleges; and Robin M. Zavod, founding Editor-in-Chief of *Currents in Pharmacy Teaching and Learning*. The hour-long session included a Q&A segment with participants.

Each presenter provided a unique perspective on transitioning to a new submission system: Isaacson chose to migrate to a new submission system in search for greater customization and improved reports; Topp migrated to a new submission system as part of selecting a new publisher; and Zavod was migrated to a new system by the publishing owners of the journal.

Ruth Isaacson

Isaacson was drawn to eJournalPress¹ when she learned about development sharing between clients. Development sharing allows any custom-built features to be used by other clients on the platform. She provided 5 areas of focus to ensure a smooth transition to a new journal system, as outlined in the following sections.

Resource Allocation

Along with ensuring sufficient staff for the project, Isaacson recommended not stretching the transition timeline too

Recommendations

1. **Resource Allocation:** do you have the staff necessary for this project?
2. **Reporting:** prioritize at the beginning of the transition
3. **Project Planning:** map from start to finish; have a plan that is flexible, but detailed; and understand your dependencies
4. **User Testing:** essential, but often overlooked
5. **Communication and Training:** what do your editors, reviewers, and authors need to know?



far, as it was often frustrating for developers and difficult for the editorial staff to step back in.

Reporting

When working with the developers, it is important to prioritize reporting at the beginning of the transition to determine what reports best suit the journal's needs, and which reports may need to be built. Isaacson noted the journal's previous submission site allowed them to sit in "idle mode" for a small annual fee, which provided them the flexibility of pulling reports from any previous manuscripts that were processed in the original submission system.

Project Planning

Isaacson noted the importance of mapping out the entire project prior to commencing, from site migration to phase out. Isaacson remarked that it is important to communicate with the publishers about their ability to handle exports coming from multiple systems. She keeps general documentation of all of the cases where modifications were made in the system, but encourages any who are on the same path to add categories and descriptions of every ticket so that, in the future, it is easy to understand when and why certain changes were made.

User Testing

Isaacson observed that after the initial test site is ready, a wide variety of testing is needed to solicit feedback from editors, reviewers, authors, and internal staff to identify any areas of confusion.

Communications and Training

As the transition draws closer, it is important to create a communication and training plan for the authors, editors,

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Recommendations for a Successful Manuscript System Transition

1. Your workflow is ok! It isn't wrong, it isn't bad, it doesn't need to be fixed. Beyond a general openness to potential improvements afforded by a new system, don't waste time entertaining pressure to make your process fit someone else's idea of "correct."
2. If your new publisher requires a new manuscript system, require a demo of that system and a detailed walk through based on your workflow before signing the contract.
3. If you have a small staff, solicit help early! An external consultant with experience in your new system and with transitions in general can make a big difference in just a few hours a week. Have someone on your team who understands your role and your needs.
4. Demand admin access and learn how to configure your new system. Invest the time so you know the true capabilities and limits of your system, can adjust settings in the future, and can troubleshoot problems without waiting for support.
5. Don't underestimate the enormous impact this transition will have on your existing work. Don't avoid it; start configuring and testing early!

and reviewers to manage expectations with the new system. Providing virtual training, system documentation, and video training proved especially helpful for editors. The learning curve for Isaacson's large group of editors took close to a year, but learning curves may vary depending on the frequency an editor handles a manuscript.

Lindsey Topp

Topp transitioned to Editorial Manager² as part of a publisher transition. She discussed 5 pain points her society experienced during the transition and how to avoid them.

Champion Your Workflow

Topp first recommended being clear with the new developers whether you would be open to modifying the workflow. Even though each system has established workflows, there is often a way to accommodate your journal's existing workflow.

Demo Any New Submission Sites

To avoid any unwelcome surprises later on, be sure to see a demo of any new system to ensure that it will accommodate your existing workflow before signing a contract with a new publisher.

Solicit Help Early

Topp noted that despite the stresses of changing systems, her journal ended up with a more efficient system that solved problems they had been working around for years. Collaborating with external consultants to manage the transition can alleviate stress; they can guide you through the process and make recommendations along the way.

Utilize Admin Permissions

Although it may seem overwhelming to learn a new system, Topp recommends diving headfirst into the administrative side of the system to troubleshoot issues yourself instead of waiting for system support each time.

Start Testing Early

Topp concludes that the best way to tackle a tremendous transition is to start reading, testing manuscripts, and thinking about the transition early.



Robin M Zavod

Zavod discussed her transition to EVISE and to Editorial Manager within Elsevier. She provided 5 focus areas for a successful transition to a new submission system.

Alignment and Translation

During any training sessions or presentations for the new system, it is important to ask questions about how the new system's workflow will align with the previous system's workflow. What new steps will be needed to accomplish the same tasks? Zavod saved a spreadsheet of all in-progress manuscripts before the transition. This became a critical reference later, as many manuscripts were hidden upon arrival in the new submission system. Careful documentation and preparation will ease the worry of losing a manuscript during the transition.

Patience

Zavod recommends giving yourself and everyone involved in the process a lot of patience, as it is a major transition for everyone involved.

Communication

Communication is key, especially with individuals who do not enjoy change. These individuals will require delicate handling, as well as space to test the system before returning with questions. After the transition is complete it is helpful to establish a strong rapport with support staff.

Flexibility

Finally, Zavod encourages editorial staff to be flexible about how processes can be completed in the new system. This flexibility includes simplifying processes down to what you are trying to accomplish in the system and allowing the workflow to modulate based on the system's requirements.

References and Links

1. <https://www.ejournalpress.com>
2. <https://www.ariessys.com/software/editorial-manager>